**Campuses & Facilities Safety & Security System Framework**

**Problem Statement:** The CFSS WG is to undertake a comprehensive review of safety & security across university campuses (North, South, CSJ, Augustana, Enterprise Square) to develop a report with short & long term strategies to address the issues & concerns of thefts, break-ins, assaults, or drug / alcohol related incidents & trespassers / suspicious persons on University property.

**Outcomes:**
- Improved confidence by students, faculty & staff in safety & security.
- The CFSS WG will continue to measure, assess & adapt adopted recommendations / actions to ensure safety & security measures evolve as required.
- Improved mitigation of high risk incidents & areas
- Improved deterrence of trespassers & unwanted behaviours
- Improved detection / monitoring of incidents / trends & reporting
- Improved triggering of appropriate incident response(s)
- Improved understanding / practice of policies & accountabilities

**Our Current System**

1. UAPPOL policies & procedures reviewed & in place to support the action plan.
2. Improved coordination with partner agencies/organizations.
3. Implementation of action plan.

**Problem Statement:**
The CFSS WG is to undertake a comprehensive review of safety & security across university campuses (North, South, CSJ, Augustana, Enterprise Square) to develop a report with short & long term strategies to address the issues & concerns of thefts, break-ins, assaults, or drug / alcohol related incidents & trespassers / suspicious persons on University property.

**Short term (within 1 year of report)**
1. The community has a shared and realistic understanding of safety and security risks
2. The community has a shared understanding of the meaning of “open campus,” including why an open campus is important and how it can be sustained
3. On-going campus community education efforts are improving & resulting in a greater buy in, & accountability by all for security on campus
4. Funding models / sources for security & safety measures have been reviewed.
5. Appropriate resource level for UAPS has been determined & actions have been initiated to reach those levels.
6. High risk areas have enhanced physical safety & security measures in place & interim security personnel are in place (if required)
7. A comprehensive action plan has been developed to achieve the adopted safety & security recommendations.

**Our Desired / Future System**

- The majority of violent, property, and disorder incidents occur on North Campus.
- Robbery, weapons complaints, break and enter & theft appear to be increasing.
- Trespassers / Suspicious persons make up a significant proportion of the calls for service.
- Locations connected to LRT or that are accessible or open late tend to have higher incident rates.
- Based on recent high profile incidents, faculty, students & staff in high incident areas feel less safe.

**Standing CFSS Committee Annual Cycle**

- Annual Survey
- Trend analysis
- WG meetings
- Engagements

**Influencing and shaping future environments**

- Early warning-scanning the emerging trends

- Responding to opportunities and risks
- Informing led decisions and solutions

**Long term (Beyond 1 year of report)**
1. UAPPOL policies & procedures reviewed & in place to support the action plan.
2. Improved coordination with partner agencies/organizations.
3. Implementation of action plan.
CFSS Process, Findings & Recommendations

Identifying & Understanding the Issues

1. CFSS WG Sessions
2. Safety & Security Survey
3. Security Staffing Benchmarking Survey
4. Building Infrastructure Review
5. UAPS Incident Analysis
6. AHS, EPS, ETS, Social Service Agencies Coord
7. Consultations

Identifying Risk & Ranking of issues

Recommendations & Action Plans

Consultation, Approval & Implementation

1. Our campuses are considered safe by most but considered less safe at night;
2. UofA Security staffing levels are considered below average;
3. There are numerous places in our buildings for unaffiliated people to hide…;
4. Building hours of operation / open campus contribute to trespassing; &
5. Educating our community is a critical aspect of improving safety and security.

Security Staffing Plan
Infrastructure Plan
Education & Communications Plan

Standing CFSS Committee

- Annual Survey
- Trend analysis
- WG meetings
Phase 1: Priority 1 (71 items) Design & installation of Gates/Fences, Access Control, Door hardware, etc. ($800).

Phase 2: Priority 2 / 3 (44 items) Design & installation ($993K)

CPTED HUB ($18K)

Report

Design

HUB Mall Phased approach ($582K + 620K (Other funds))

1. Develop and execute communications strategy to influence attitudes and behaviours so all members of the community contribute to an enhanced safety culture ($28K).

2. Encourage faculties to review building access expectations and policies. Whenever possible, close buildings earlier and restrict access to key points after hours. (On-going)

3. Communicate working alone protocol legislation and find ways to enforce failure to provide safety when employees, including grad students, are expected to work after hours

4. Publish Protective Services data on university websites

5. Develop and communicate procedures that UAPS will follow when responding to complaints of non-affiliated individuals on University of Alberta campuses.

6. Publish a safety and security handbook
## Project Timeline

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Finalize Draft Report</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Plan</td>
</tr>
<tr>
<td>Complete Actions from Report as appropriate</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>do</td>
</tr>
<tr>
<td><strong>Working Group</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Perception Survey</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Complete Perception Survey</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Identify and Complete Actions Identified from Survey</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Ongoing Consultation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>President’s Executive Committee</td>
<td>13-Dec</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Deans’ Council</td>
<td></td>
<td>16-Jan</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>GFC</td>
<td></td>
<td></td>
<td>Feb 11+</td>
<td>Feb 25</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Graduate Students’ Association</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Students’ Union</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Non-Academic Staff Association</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Administration Strategic Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Association of Academic Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>BSHEC</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>President’s Advisor Council of Chairs</td>
<td>19-Feb</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Faculty Councils (as appropriate)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>First Peoples House</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Edmonton Police Services (One meeting Nov 2018)</td>
<td>TBD</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Student Homelessness Prevention Committee</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>City of Edmonton Transit</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td>Other Social Agencies (One meeting in Nov 2018)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>check</td>
</tr>
<tr>
<td><strong>Start next Cycle</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Review annual schedule and adapt</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Plan</td>
</tr>
</tbody>
</table>

**Project Phase**
- **Plan**
- **Do**
- **Check**
- **Act**
- **TBD** (To Be Determined)